

NATURAL RESOURCES FORUM

Presents a breakfast roundtable on:

How to Successfully Deliver Complex Projects

Friday, 17th May 2019

07:45am (arrival) / 08:00am - 10:00am (discussion)

London Stock Exchange, 10 Paternoster Square, London EC4M 7LS

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Jonathan Blanchard Smith
Chairman

Jonathan is chairman of the Natural Resources Forum, a Fellow of SAMI Consulting, and is adviser to a humanitarian charity. He advises on a range of matters, including Brexit at the Diplomatic Academy of Vienna and the Austrian Competition Authority. Jonathan has held chairmanship roles in the private and third sectors, including Chairman of the Reform Club, London; chairman of trustees of a national patient advocacy charity, senior partner of a Soho-based branding agency, and chairman of a technology company specializing in asset discovery.

As a corporate troubleshooter, he has held leadership, management and advisory positions for and within companies ranging from Pearson PLC to boutique London firms. Jonathan's first degree was from the University of Manchester; he has an MPhil from St Catharine's College, University of Cambridge.



Ram G. Shenoy
Executive Director, Project Production Institute

Ram is a senior executive with 24 years of experience in the global oil & gas industry, primarily in technology management. In his role as Chief Technology Officer of ConocoPhillips between 2012-2015, he led an internal effort to pursue understanding of the theory and principles of Project Production Management with emphasis on how this operations science based approach could impact project performance. Prior to ConocoPhillips, he was Vice President of research for Schlumberger Limited, he was responsible for all Schlumberger's corporate scientific research laboratories. Previously, he held a series of marketing and technology management positions. From 2013-2017, he served on the US Secretary of Energy's Advisory Board as the sole representative of the oil & gas industry, and also served on the Advisory Board of Energy Ventures Private Equity. He currently serves on the boards of Vertice Oil Tools, and AlphaX Decision Sciences. He also on the Advisory Boards of UniPolar Technologies Inc, Kelvin Inc., BioInspira, and Atomically Engineering Materials Inc, and a co-founder of WellDiver LLC, all energy-related startup companies.



John Mackenzie

**CEO, Audley Capital Advisors LLP; Executive Chairman and Founder of Mantos Copper
Non-Executive Director of KAZ Minerals**

John MacKenzie has over 25 years of operational and investment experience in the metals and mining sector. He is currently Executive Chairman and founder of Mantos Copper (since 2015), CEO Mining of Audley Capital (since 2014) and non-executive director of KAZ Minerals (since March 2015). John was previously CEO of Anglo American Copper, during which he led the successful turnaround of Collahuasi and Los Bronces, the construction of the US\$2.8bn Los Bronces expansion project, and concluded a landmark agreement with communities and the government in Peru. He was also previously CEO of Anglo American's Zinc Business, leading the operational turnaround of the Lisheen and Black Mountain mines, and GM of Anglo American's nickel mine and smelter in Venezuela. John was also instrumental in the internationalisation of Anglo American's coal business, including the acquisition of the Colombian and Australian coal assets.



Craig Evans

Project Production Performance Manager, Chevron Project Resources Company

Craig Evans is the Project Production Performance Manager at Chevron Project Resources Company (PRC) currently deployed to the Future Growth and Wellhead Pressure Maintenance Project in Kazakhstan. Evans has spent 28 years in Chevron's capital projects organization and has held a variety of roles. Mr. Evans is responsible for Chevron's implementation of project production management (PPM) on the Future Growth and Wellhead Pressure Maintenance Project. Prior to this, Mr. Evans was responsible for deployment of Chevron's project management system across the portfolio of major capital projects in Europe, Eurasia and the Middle East. He has held numerous technical and leadership positions across upstream.



Dana Novakovic

Managing Director, LBC Energy Advisory Limited

Having started as an Associate M&A Energy with Lehman Brothers in New York in 2001, her sole focus over the past 17 years has been on Oil & Gas with Lehman Brothers, McKinsey & Co.'s Petroleum Practice (serving Royal Dutch / Shell in London, Amsterdam and Hamburg), UBS M&A Energy and ABN Amro M&A Energy, where she served as a Corporate Director, Co-Heading M&A Energy, and focusing on NOCs, Majors and Independents. Her predominant subsector focus has been in E&P. Having moved from New York to London, Dana's notable cross-border experiences include BP's divestitures in the USA, UK and Europe, Royal Dutch / Shell's strategic actions in Europe, Novatek and Rosneft IPOs and other M&A and Capital Markets mandates. As a result, in 2008, Dana founded LBC.



Jan Koeleman

Partner, McKinsey & Company

Jan Koeleman is a partner at McKinsey and Company, Amsterdam. He brings extensive experience in improving capital productivity and capital investments, particularly in the energy and materials sectors. His experience includes working with an Asian shipyard to strengthen late-stage construction execution of an offshore megaproject worth over \$5 billion and realizing improvements of over 50 percent on prioritized productivity metrics within the first 3 months. Jan also helped lead a construction-execution turnaround pilot on an unconventional gas megaproject in Asia-Pacific, worth over \$4 billion. He also supported a large international oil company to drive early stage-capital-expenditure optimization of two large downstream projects together worth over \$1 billion.